

Ref. No.: MUST/26/0476/TPI



澳門科技大學
MACAU UNIVERSITY OF SCIENCE AND TECHNOLOGY

Certificate of Appointment

THIS IS TO CERTIFY

Professor Kishore Mahbubani

as a **DISTINGUISHED GUEST PROFESSOR** of
Institute for Social and Cultural Research of
MACAU UNIVERSITY OF SCIENCE AND TECHNOLOGY

with effect from 1 May 2026 to 30 June 2028

Chair Professor Jian-Kang Zhu
President

Macau University of Science and Technology

